Patrick and Aimee Butler Family Foundation

INVESTMENT POLICY STATEMENT

Investment Objectives

- The Foundation is a private family foundation incorporated in 1951 and based in St. Paul.
- It is expected the foundation will be in existence for perpetuity.
- The investment objective for the Foundation is Balanced Growth.
- Total program expenses are expected to average 5% over rolling periods.

Guidelines: Internally Managed Assets

- The Foundation will oversee all cash investments and manage a fixed income portfolio consisting of investment grade bonds and preferred stocks. The Foundation’s Chief Investment Officer (CIO) is responsible for this portfolio.
- The Foundation will also manage a domestic equity portfolio consisting of individual securities. The Foundation’s CIO is also responsible for all management and trading decisions for this portfolio.

Guidelines: Externally Managed Assets

- The Foundation will utilize a variety of investment advisers to manage other asset classes. These currently include: fixed income, international equities, domestic and global real estate, mezzanine debt, infrastructure and commodities. It is expected that many of these investments will be in a fund or partnership format rather than individual securities.
- Additional asset classes may be added in the future and the Foundation may consider mission related investments (MRIs), assuming that the projected returns of the proposed investment are competitive with non-MRI alternatives and that the investment fits within the overall investment strategy. In addition, illiquid asset classes may be used as long as the total portfolio has adequate liquidity.
- The Foundation’s CIO is responsible for hiring, monitoring and if necessary, terminating, all external managers and opening any associated custodial accounts.

Communication and Oversight

- While the Foundation’s CIO has day-to-day responsibility for the investment portfolio and reports to the Investment Committee, the ultimate responsibility for the investment portfolio lies with the Board of Trustees.
- At the annual Board meeting, Foundation Trustees will at a minimum receive the following: current Portfolio Appraisal, a summary of all current custodians and fee schedules, a summary of performance relative to other foundations, and a current Investment Policy Statement.
# ASSET ALLOCATION TARGETS

<table>
<thead>
<tr>
<th>Asset Class</th>
<th>Target</th>
<th>Range</th>
<th>Benchmark</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>5%</td>
<td>0-10%</td>
<td>Not Benchmarked</td>
</tr>
<tr>
<td>Fixed Income</td>
<td>15%</td>
<td>10-20%</td>
<td>Barclays Aggregate</td>
</tr>
<tr>
<td>Domestic Equities</td>
<td>45%</td>
<td>40-50%</td>
<td>S&amp;P 500</td>
</tr>
<tr>
<td>International Equities</td>
<td>20%</td>
<td>15-25%</td>
<td>MSCI ACWI</td>
</tr>
<tr>
<td>Alternative Investments</td>
<td>15%</td>
<td>10-20%</td>
<td>HFRI FOF Composite</td>
</tr>
<tr>
<td>Total Foundation</td>
<td>100%</td>
<td></td>
<td>COF Foundation Avg.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Undiversified Index</td>
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</tbody>
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**General Notes**

The Fixed Income portfolio performance only includes the externally managed portion.

The performance of the Alternative Investments asset class is an estimate.

**Index Notes**

ACWI stands for All Country World Index (ex U.S.)

HFRI FOF stands for Hedge Fund Research Fund of Funds

Council on Foundation Average is only calculated annually.